

"Each franchise is a ripple. Together, they create waves of transformation across Africa"

# The Birth of a "Solution"

In the bustling streets of Kampala, where daily life is both vibrant and demanding, there is a blue bottle that has come to symbolize more than hydration. It is a vessel of hope, a statement of dignity, and a gateway to opportunity.

The name etched on it is simple: Jibu, the Swahili word for solution. Behind that word lies a story of visionaries who dared to believe that clean water and thriving local businesses could grow side by side.

This is not charity. It is not aid in the traditional sense. Jibu is a for-profit social enterprise—but its profit is measured not just in revenue, but in the ripple effects of empowerment. It is the story of entrepreneurs in East Africa who, equipped with tools, capital, and training, are rewriting the narrative of what sustainable development can look like.

The Jibu story begins in 2010, when American father-and-son duo Randy and Galen Welsch recognized two truths. First, millions across sub-Saharan Africa lacked reliable access to safe drinking water. Second, entrepreneurial energy in these same communities was abundant, though often untapped.

What if the two could be connected? What if safe water could be distributed not as a handout, but as a locally owned business? What if solving one of the world's most pressing problems could also unlock livelihoods?

By 2013, their vision materialized in Kampala, Uganda, with the launch of the first Jibu water kiosk. What began as a pilot has since expanded into a network spanning eight countries, more than 150 franchises, and thousands of points of sale, each one independently run yet united under the Jibu brand.



## The Social Franchise Revolution

Jibu's model is deceptively simple yet profoundly innovative. Unlike traditional water utilities, Jibu doesn't rely on centralized plants or fleets of delivery trucks. Instead, it installs purification systems right where people live and buy, placing production within a kilometer or two of demand.

Franchisees—often first-time business owners—operate these kiosks. The twist? Jibu flips the traditional franchise script. Instead of requiring massive upfront capital from local entrepreneurs, Jibu provides 95% of the initial investment. The entrepreneur contributes just 5% and, on average, recoups this within six months.

This approach removes one of the greatest barriers to entry in emerging markets: access to capital. In doing so, Jibu democratizes entrepreneurship. Each kiosk is not only a source of water but also a platform for job creation, community stability, and generational wealth.

"Jibu is not charity. It is not aid.

It is a business—one where profitability and social good reinforce each other."



### The Bottle That Became an Icon

If the franchise model is Jibu's engine, the Jibu Bottle is its emblem. Durable, reusable, and ingeniously designed with a built-in tap, it is both practical and symbolic. Customers pay between \$9 and \$12 for a new 20-liter bottle and just \$1 for a refill. Each bottle is sanitized, refilled, and reused countless times, reducing plastic waste while building a brand identity around trust and accessibility.

The bottle has been patented, and with it, Jibu has safeguarded not just intellectual property but also the integrity of its mission. In many communities, owning a Jibu bottle is more than owning a container—it's a badge of belonging to a healthier, more hopeful future.

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In 2022, Jibu refreshed its visual identity and launched a global campaign under the banner "A Better Life." More than marketing, it was a declaration of purpose. The campaign invited communities, partners, and the world at large to see Jibu not merely as a water company but as a movement.

That vision continued into 2024, with the message "Live With Grace for A Better Life". The words reflect Jibu's ethos: that dignity, opportunity, and health are not luxuries but rights, and that through entrepreneurship, they can be scaled sustainably.



#### Stories That Matter

Statistics—millions of liters sold, thousands of jobs created—tell part of the story. But the heartbeat of Jibu is in the lives it touches.

Take Ivan, a young franchisee in Kampala. With little more than ambition, he partnered with Jibu, received capital and training, and opened his own water business. Today, Ivan doesn't just sell clean water; he employs others, supports his family, and inspires his community. For him, Jibu was not just a solution to water scarcity but a solution to personal and communal empowerment.

Multiply Ivan's story by hundreds, and you begin to understand the scale of Jibu's impact. Each franchise is a ripple, and together they create waves of transformation across Africa.

#### **Recognition on the Global Stage**

#### The world has noticed. Jibu's achievements have earned prestigious accolades:

- 2020: Winner of the Financial Times/IFC Transformational Business Award for Innovations in Urban Infrastructure.
- 2022: Recognized at the Kenya Beverage Excellence Awards for product design and quality.
- 2023: Named among the Financial Times Top 100 Africa's Fastest-Growing Companies.

These honors validate what communities already know: Jibu is more than a business. It is a proof of concept for a new kind of capitalism—one where profitability and social good reinforce each other.

## Beyond Water: Expanding Horizons

Water is just the beginning. Some Jibu franchises now sell fortified porridge, LPG cooking gas, and even explore new essentials like vitamin-infused water, ice, and batteries. Each product is chosen with the same guiding principle: empower local entrepreneurs to deliver essentials affordably, sustainably, and with dignity.

In a world where billions still lack access to basic goods and services, Jibu's model hints at a blueprint: small, distributed, entrepreneur-led solutions instead of centralized, top-down systems.

The genius of Jibu is not just in clean water. It is in the fusion of dignity with necessity. It proves that communities do not need to wait for aid or infrastructure projects that may never arrive. With the right tools, they can be the architects of their own solutions.

In an age where skepticism toward both big business and charity runs high, Jibu represents a third way: a lean, scalable model that uplifts rather than extracts, that partners rather than patronizes.



## An Ode to the Future

In every drop of water Jibu purifies, every bottle it refills, and every entrepreneur it launches, it offers a glimpse of what business, at its best, can achieve. It is a solution in name and in spirit. A solution to thirst. A solution to unemployment. A solution to hopelessness.

And perhaps most importantly, Jibu is a reminder that sometimes, the answers to the world's most urgent problems can be found in the simplest of places: in a bottle of water, handed with dignity, by a neighbor, in the heart of a community.

